

# Closing the Gap: Promoting Residential Energy Efficiency Investment in Rhode Island



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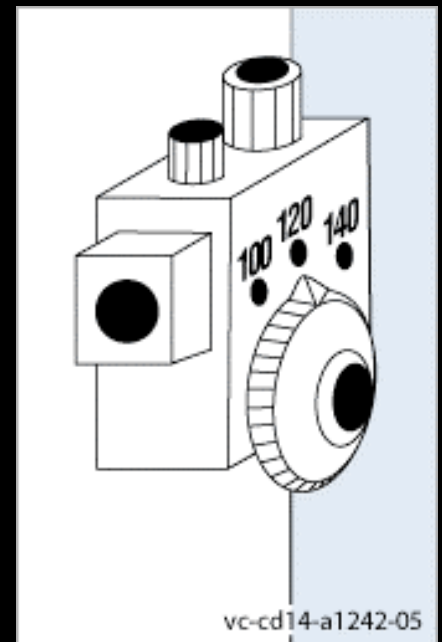
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Brown University

# What is the Energy Efficiency Gap?

- Gap between a consumer's actual investments in energy efficiency and those that appear to be in the consumer's best interest
- Potential causes:
  - Poor household decision-making
  - A dearth of information
  - Limited access to capital
  - Problems in the market for supplying efficiency improvements



An extreme example

# Questions:

- Why do households not invest in the efficiency of their homes in an economically efficient manner?
  - What can be done to encourage households to invest more?
  - What programs are being implemented in RI to help households use less energy?
  - Do these programs align well with information and insight gathered from literature?
  - What new programs or program modifications could be introduced in RI to encourage households to save even more energy?

# Outline

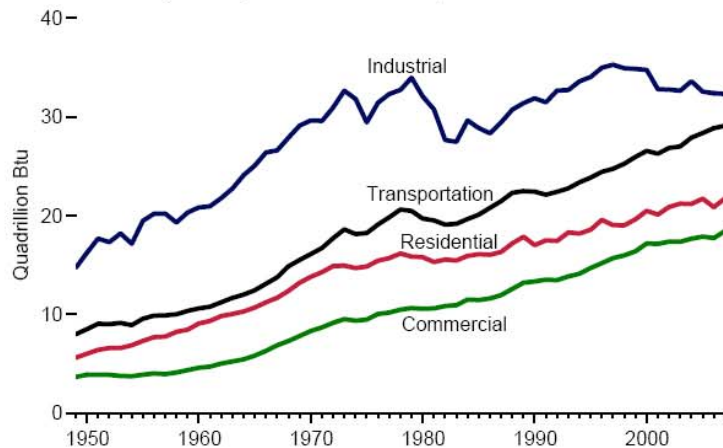
- Introduction:
  - Justification
  - Background
    - Costs and benefits
    - Typical efficiency providers
- Literature review
  - Household Barriers
    - Financial
    - Non-financial
  - Supply problems
- Rhode Island
  - Current state of energy efficiency market
  - Two case studies
- Conclusions and recommendations
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# Justification: Building Energy Consumption

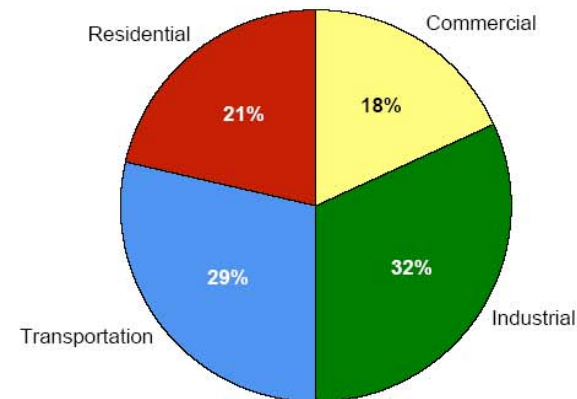
- Residential customers in US spent \$69.2 billion for heating in 2006
- Just heating US buildings produced 420 million metric tons of CO<sub>2</sub>

- CO<sub>2</sub> released just from residential energy consumption equivalent to CO<sub>2</sub> produced by all of Latin and Central America

Total Consumption by End-Use Sector, 1949-2007



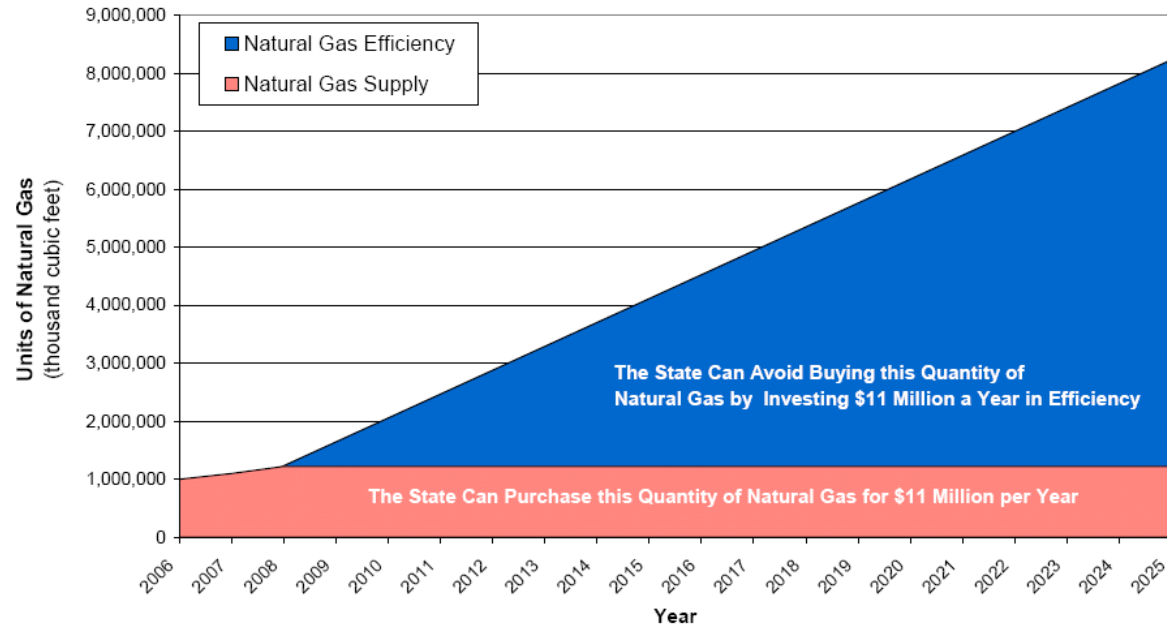
End-Use Sector Shares of Total Consumption, 2007



Source: EIA, 2007

Efficiency: a cost effective alternative to commodity procurement

Energy Choices: Eleven Million Dollars per Year Spent on Buying Natural Gas v. Investing in Efficiency



Sources:  
 Natural Gas Prices: EIA Short-term Outlook w/ a \$7/Mcf long term price plus a \$2/Mcf Henry Hub to City Gate adder  
 Efficiency Costs: Based on VT Gas & ACEEE surveys with a first year cost of ~\$27/Mcf and a leveled cost of ~\$1.3/Mcf

Natural Gas

Natural Gas Supply (city gate) <sup>3</sup>

	Range (\$/Mcf)
Last Year	6 - 8
September & October 2005	12 - 16



Natural Gas Efficiency Investments <sup>4</sup>

	Range (\$/LifetimeMcf)
Commercial & Industrial	1.0
Residential	2.5



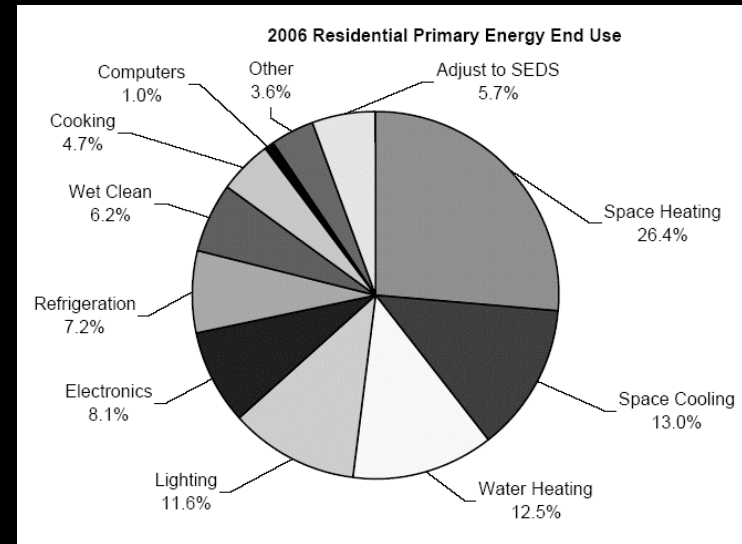
Sources: <sup>1</sup> From ISO New England  
<sup>2</sup> From New England electric efficiency program results  
<sup>3</sup> Energy Information Administration  
<sup>4</sup> ACEEE and New England natural gas efficiency program results

# Why Residential vs. C&I?

- Residential energy consumption greater than commercial energy consumption
- Households lack access to financial capital and information that firms have, discouraging investment
- Reduced profit margins on smaller jobs means that market does not cater to residential customers
- Social benefits

# Why focus on heating and envelope?

- In homes, heating is the single largest energy end-use, 26.4%
- Envelope investments have long lifetime
- Quality of life benefits as well
- Homes that do not heat with natural gas do not have access to same utility incentives



Component	Loads (quads) and Percent of Total Loads			
	Heating		Cooling	
Roof	-0.65	12%	0.16	14%
Walls	-1.00	19%	0.11	10%
Foundation	-0.76	15%	-0.07	-
Infiltration	-1.47	28%	0.19	16%
Windows (conduction)	-1.34	26%	0.01	1%
Windows (solar gain)	0.43	-	0.37	32%
Internal Gains	0.79	-	0.31	27%
<b>Net Load</b>	<b>-3.99</b>	<b>100%</b>	<b>1.08</b>	<b>100%</b>

Source, 2008 Building Energy Data Book, DOE

# Why Rhode Island?

- As above, many houses do not heat with natural gas
- Manageable size, diffusion of tech and information more rapid
- RI has great diversity within small geographical area
- National Grid has been highly ranked by ACEEE for its public benefits programs



# Costs and Benefits of Efficiency Investments

- Costs:
  - Financial/implementation costs
  - Search and transaction costs
- Benefits:
  - Energy savings stream
  - Increased real estate value
  - Reduced maintenance/increased lifetime?
  - Quality of life
  - Others: pollution reduction, job creation, national security, etc.



# Energy Efficiency Market

- Weatherization Assistance Program (LIHEAP)
  - Goal is to reduce energy burden of highest-risk households
  - Vast majority of weatherization data from these programs
  - Problem: low-income households bound to be very different from weatherization of other homes
- Utility companies: Demand Side Management (DSM)
  - Peak management cost-effective for utility companies, other energy efficiency program not
  - Role of Public Utility Commissions (PUCs)
  - Huge variety of programs: information and education, audits, loans, rebates, etc.

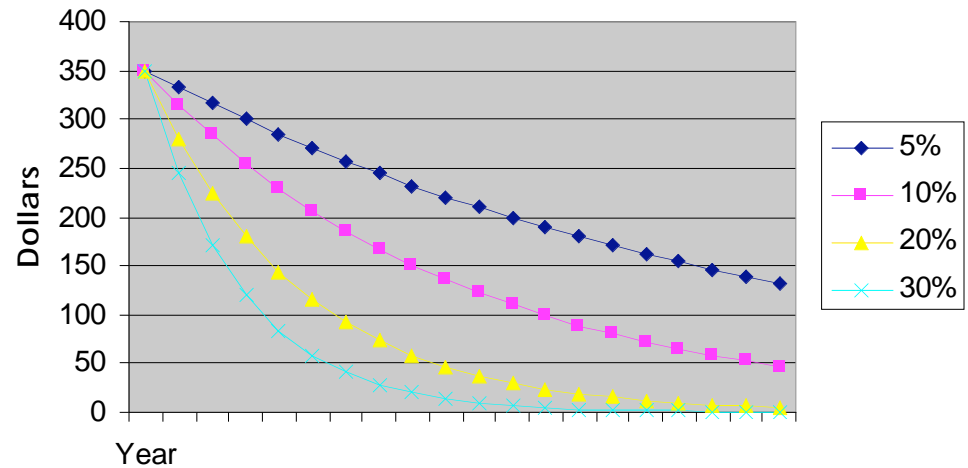
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# Household Barriers: Financial

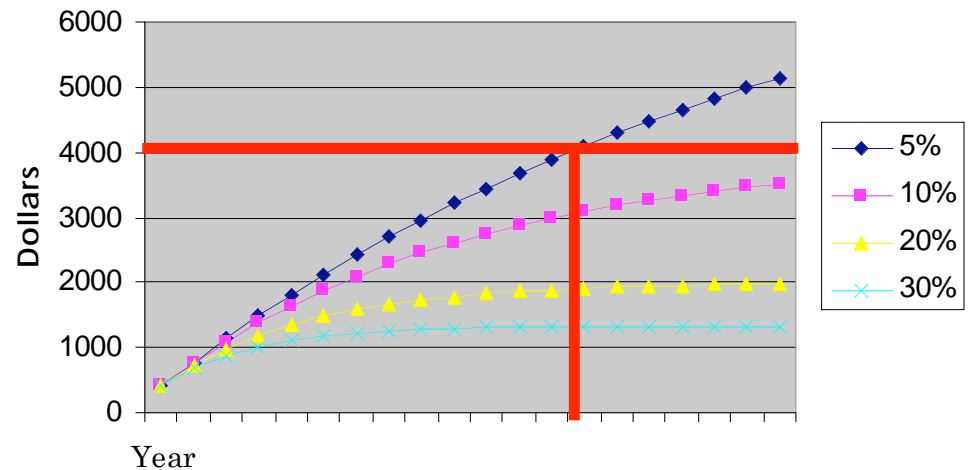
## The Discount Rate: Discounting Future Savings

- Example:
  - Initial Investment: \$4,000
  - Annual savings: \$400
  - Measure lifetime: 20 years
- At 5% discount rate:
  - Payback period: 13.5 years
  - NPV: \$1,132
- Other measures:
  - Annual ROI: 10%
  - IRR: 8.2%

Discounted Energy Savings



Sum of Discounted Savings



# Interpreting Discount Rates

- Most formally, discount rate represents cost of capital, i.e., interest paid on a loan
- But discount rate can also be attributed to other issues
- A high discount rate means that there are other costs associated with the investment that make it less attractive than other investments with similar returns
- A high discount rate might suggest uncertainty, insufficient information, high transaction costs, imperfections in the real estate market, principal-agent problems, or other issues (Horowitz, 1990; Jaffe, 1994)
- Lower-income households tend to have higher discount rates (Golove, 1996)
- Some studies show discount rates appropriate for energy efficiency (Horowitz, 1990), others show discount rates unreasonably high (Golove, 1996)

# Uncertainty and Risk Aversion



- Regarding performance of measure
  - Without pre-installation monitoring, hard to accurately predict savings (Jacobson, 2007)
  - All engineering calculations, to some degree, are based on averages, so some households will save more, some less (Jaffe, 2004)
- Regarding energy prices
  - Especially problematic, because it is impossible to diversify within energy efficiency investments
  - Heating fuels, oil and gas, tend to be more volatile than electricity (Horowitz, 1990)
- Unjustified
  - About 16% of the population consists of “laggards” who are “hostile to innovation” (Reed, 2007)
- Potential solutions?

# Irreversibility

- Problems associated with making an investment now instead of waiting to make it later:



## Potential Solutions

- Market transformation

# Liquidity, Access to Capital

- For a risk-adjusted price, the market should provide capital for all investment needs
- Problem: mortgages don't take into account the cost of operating the home; efficiency should reduce risk to lender
- Problem: loans more expensive for low-income households

## Potential Solutions

- Focusing on rebates and grants to minimize first cost
- Pay-as-you-save (more on this later)



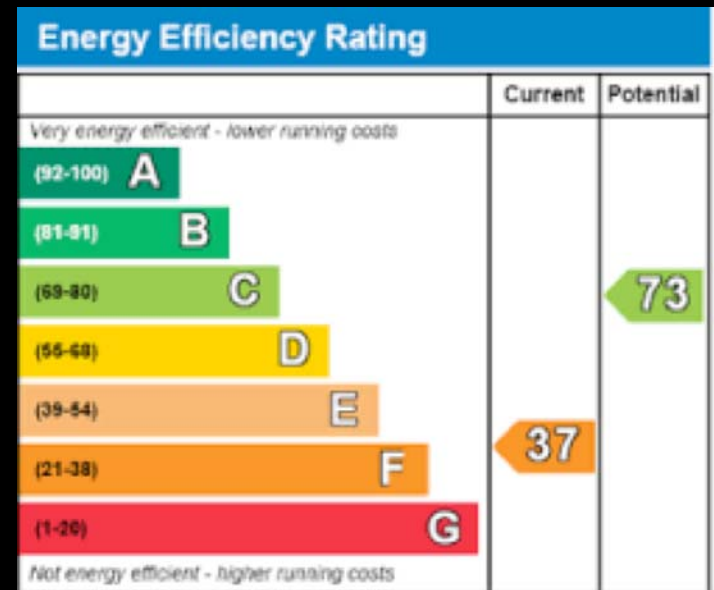
# Split Incentives/Principal Agent Problem

- Economic benefits of efficiency investment do not accrue to the party that made the investment
- Those who make investment decisions (landlord) do not receive full benefits of investment



## Potential Solutions

- Increase information!
- Pay-as-you-save



# Household barriers: non-financial

- Awareness:
  - Household unaware it is using excessive energy
  - Want to save energy but don't know how
  - Importance of awareness: many retrofits done on short-notice

*"Household's information is often not only incomplete, but systematically incorrect." (Reed, 2007)*



*New York Times: "Utilities Turn Their Customers Green, with Envy"*

- Potential Solutions:
  - Importance of energy use feedback: makes energy use visible
  - Presenting household energy usage in the context of reasonable usage (see above)
  - Community-based education: importance of contagion

# Search and Transaction Costs

- Effort (opportunity cost) involved with investigating options and implementing energy conservation measure must exceed potential benefits
- Increased complexity = increased search and transaction costs
  - What measures should be taken?
  - Available incentives?
  - Available contractors?
  - Whole-house approach or individual measure?
- Households don't have this specialized knowledge

## Potential Solutions

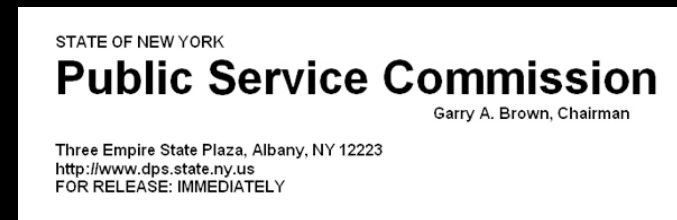
- Households much more likely to act when incentive, energy usage, and contractor information available in one place
- Importance of economies of scale

# Opportunism/Asymmetric Information

- Easy to mislead households about potential energy information
- If people believe they might be taken advantage of, they will not invest efficiently, regardless of whether the opportunism is real or perceived
- Vendors do have incentive to overestimate savings when households cannot verify them (Jacobson, 2007)

## Potential Solutions

- Use community to spread positive experiences
- Present information and other services through a more trusted entity



VS



Example: conEd vs. the State of New York Public Service Commission

(Craig, 1978)

# Other Barriers/Bounded Rationality

- Bounded rationality: rational economic actors?
  - Example: people react more to the potential to avoid losing money than they do to gain money (Stern, 1996)
- Importance of other factors in decision making process:
  - Effective and persuasive presentation of information
  - Tailor message to appeal to appropriate values
  - Community involvement: contagion vs. broadcast diffusion
    - Example: Minnesota efficiency program (Polich, 1984)
- Potential solutions



# Supply-Side Issues

- PUC mandates can be overly restrictive
- Profit margin for residential customers smaller
- Limited availability of skilled subcontractors
- Limited perceived demand



## A few best practices:

- Flexible yet challenging PUC mandates
- Focusing on specifics of program implementation: “more important than the size or form of the incentive” (Stern, 1986)
- Stimulate demand!

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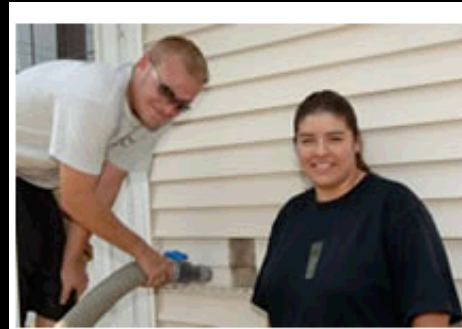
## RI:

- Ranked highly by the ACEEE for it's electric DSM program
- Gas efficiency program created after 2006 legislation
- EnergyWise program
  - Free energy audits (but...)
  - Up to \$1000 for heating system
  - Up to \$300 for hot water
  - 50% of insulation and infiltration work (up to \$1500)
- Problems:
  - Program doesn't reach households that don't heat with gas
  - Only incentive is PUC mandates
  - Working with one contractor fails to encourage new suppliers
  - Little data available



# Weatherization Assistance Program (WAP)

- Funds from DOE, LIHEAP, and state
- Program administered by Community Action Programs
- Savings range 20-40% of gas bill, according to E. Bay CAP
- Grants based on income, family size, and fuel type (150% poverty)
- Problems
  - Limited funding
  - Limited education component
  - Doesn't create self-sustaining market



“ Thanks to BVCAP,  
my home is  
warmer and my  
fuel bill is lower. ”

# Example: Ohio Weatherization Assistance Program

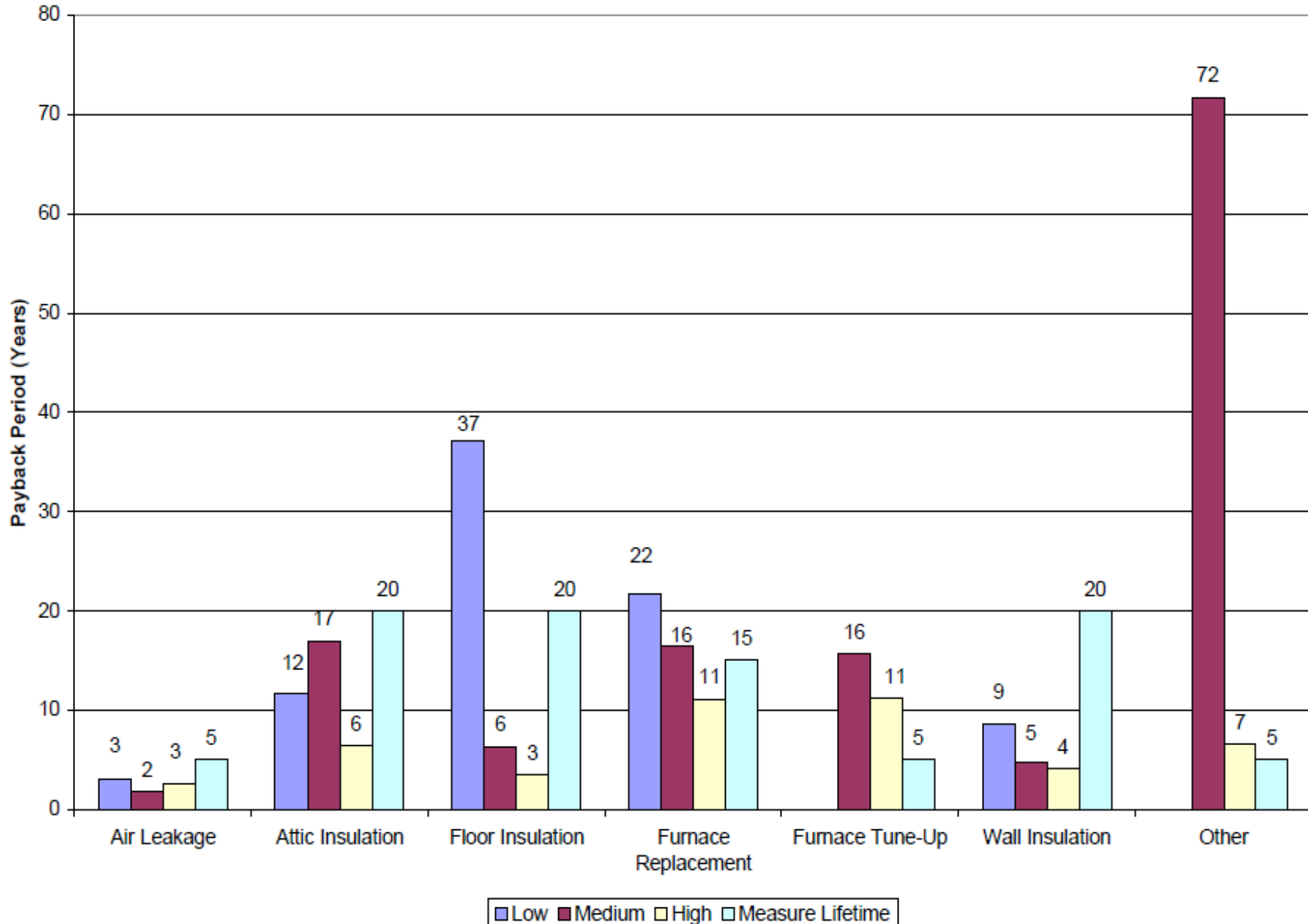
- Consisted of audit, implementation, and verification of homes with poor performance
- Predominantly gas-heated, single family homes
- Stats:
  - Gas usage reduced by 25%, 326 therms (~\$360)
  - Average job cost: \$2,900
- Lessons:
  - Focusing on high-usage households results in most cost-effective investments
  - Most common and effective measures watt and attic insulation and infiltray reduction

**Table 30. Comparison of Cost Effectiveness Results for Gas-Heated Single-Family Homes**

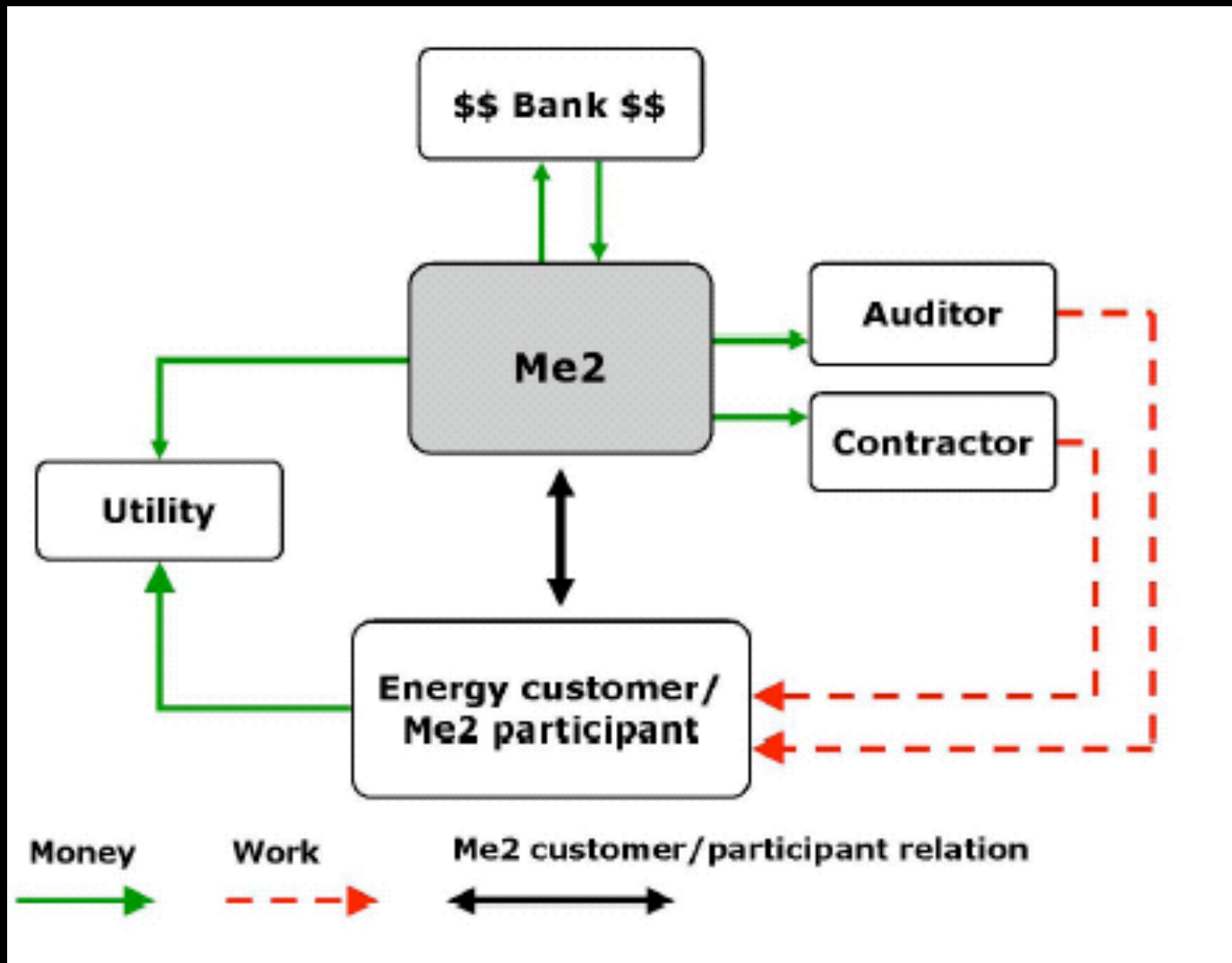
Program	Year	Program Perspective	Societal Perspective
Current Evaluation	2003	1.10	1.87
Oak Ridge National Meta Evaluation	1993-2003	1.30	2.70
Ohio	1994	0.88	0.90*
Washington	1997	0.74	1.20

\* Includes only energy and disconnection benefits.

**Figure 20. Site Built Single-Family Measure Payback Time  
by Natural Gas Usage Category<sup>33</sup>**



# Pay-as-You-Save, NH



## Other considerations:

- Pollution (traditional externality)
- Job creation
- Increased social stability



